



Arizona School for the Arts
Executive Committee Meeting Minutes
Wednesday, August 12, 2026 at 8:00 a.m.
On Campus: Large Conference Room

Attendance (Board Members in **Bold**)

Allison Otu, President	P	Michelle Davidson, Vice President	P	Leola Abraham, Secretary	A
Scott S. Stone, Treasurer	P	Elma Džanić Bass, Head of School	P	David Lujan, Executive Consultant	P

Agenda Items

| Meeting Topics

- New School Year Updates
- Highlights of first day
 - First week events
 - Staffing updates
 - Enrollment Updates

Meeting with the Bond Holders on Friday 8/14

Board Committee Representation and Board Member Update

Youth Arts Campus Updates [ASU and Phoenix EI Partnerships]

Preparation for August Annual Board Meeting and Agenda Review

| August 2025 Board Annual Meeting Agenda Draft

Call to the Public

- Mission Moment
- Back to School

Board Recognition

Start of School Year Updates [Elma]

- Board Informational Presentations
- Good Governance, Responsibilities & Conflict of Interest [Allison]
 - Family Education Rights and Privacy Act (FERPA) [Elma]
 - Board Commitments and Fundraising [Allison & Elma]
 - Governance Committee [Michelle B. & Nonnie]
 - Open Meeting Law
 - Board Recruiting & Engagement
 - Who We Are [Elma]
 - Our Strategic Priorities 2026-2029
 - School Demographic Profile

- Board Matrix
- Finance Committee [Scott & Forrest]
 - Review of ASA's Funding & Financial Structure
 - Fiscal Year 2025-2026 End of Year Financial Results
 - Budget for Fiscal Year 2026-2027
- Board Committees & Assignments [Allison & Elma]

Consent Agenda

- Head of School Report
- Development & Marketing Director Report

Action Items

- Approval of the June 22, 2026 Board of Directors Meeting Minutes
- Approval of the July 8, 2026 Board of Directors Meeting Minutes
- Approval of the Removal of David Lujan as ASBCS Charter Representative
- Approval of the Addition of Elma Džanić Bass as ASBCS Charter Representative

Fundraising Development with Jessica Catlin of Pivot Solutions

| The Executive Committee may vote to hold an executive session for the purpose of obtaining legal advice from the Board's attorney on any matter listed on the agenda pursuant to: ARS §38-431.03 (A)(3) Legal Advice

| The Executive Committee may vote to hold an executive session for the purpose of discussing personnel matters pursuant to: ARS §38-431.03 (A)(1) Personnel

Minutes

The meeting was called to order at 8:00am.

Elma Bass provided the Executive Committee with school year updates and a written report outlining key priorities and developments for the start of the 2026–27 school year.

The Committee spent significant time discussing current enrollment. The FY27 budget was built around an enrollment target of 620 students, with an anticipated Day 1 enrollment of 614; actual Day 1 enrollment was 574 students. The team is actively working to increase enrollment throughout the fall. The goal is to make up as much of the difference as possible and work toward reaching approximately 600 students.

The Committee briefly discussed the upcoming meeting with the bondholders scheduled for Friday, August 14th.

The Committee discussed updates related to the Youth Arts Campus. The Committee continues to understand that potential partners anticipate making a decision within the next six months. The Committee also discussed the potential partnership with Phoenix Ell. If the school moves forward, anticipated legal work to evaluate and structure the partnership is estimated at \$10,000 to \$15,000.

The Committee reviewed the agenda for the August Annual Board Meeting. The Committee discussed the importance of attaching board materials directly to the email when materials are distributed to trustees.

The Committee discussed the need to develop a financial strategy to guide the school between the present time and the point at which potential partnerships and related revenue opportunities may become operational.

The meeting concluded at 9:15am.