Mission
ASA inspires creative thinkers and leaders through providing an innovative concentration in college preparation informed by the performing arts.

Core Values
➢ High standards and striving for academic and artistic excellence
➢ Critical thinking, creativity and innovation
➢ Collaboration and cooperation
➢ Community building among students, teachers, parents and partners
➢ Faculty modeling and positive peer pressure reinforcing school values
Today's rapidly changing world has handed us new music to play. Because the arts are integral to the development of both the community and the individual, ASA's educational model has never been more relevant or important. Arizona School for the Arts is uniquely able to create opportunities for weaving together intellectual exploration and creative expression. Our students are building the skills and attitudes needed to be the problem solvers of tomorrow.

This year we set the stage for raising the visibility for ASA's unique and powerful model for education. As year one in our three-year strategic plan, we set the goal to become a recognized leader in education that empowers students with creativity and critical thinking to address the needs of the future. By first defining the attributes and skills our graduates have built in their time with us, we now have the tools to showcase our brand and improve communication with our external community about the unparalleled value an ASA education provides for our students.

Those who are introduced to the School for the first time are surprised to learn that ASA students distinguish themselves in some unexpected ways. Over 33% of our graduates are entering STEM fields, and this year, our middle school all-girls First Lego robotics team won the state tournament and went on to participate in the world competition. We celebrated our state champion Mock Trial team and their 11th place award at nationals. And, we applauded the inaugural year of our Cross-Country team – who proved that arts students can be athletes, too!

We ended the 2016-2017 school year with 89% of our faculty and staff committing to another year with ASA. Their commitment to our mission and students is a hallmark of our ASA's success, and we will continue to seek creative ways to attract and retain the highest caliber of professionals.

Looking forward, ASA's Senior Leadership Team and Board of Directors will continue to guide ASA strategically and with mindful attention to the needs of our students as we prepare them for success.
**Senior Leadership**

Head of School/CEO
Leah Fregulia

Principal
Sara Maline Bohn

Vice Principal
Eric Sustar

Arts Director
Laura Apperson

Development Director
Marion Donaldson

Director of Operations, Finance & Technology
Beth Strickler

School Office Manager
Jamie Bledsoe

Executive Assistant to Head of School/Community Liaison
Stacy Chatham

**Board of Directors 2016-2017**

President
Ed Novak

Vice President
Javier Cárdenas, MD

Secretary/Treasurer
Anthony Dietz

Member, Past President
Don Keuth

Member
Margery Brown
Carlos Contreras
Suzanne Dohrer
Adriana Figueroa Murrietta
David Garcia
George Justice
Joya Kizer-Clarke
Marcia Mintz
Rochelle Seminerio

Honorary Alumni Member
Kelsey Wolf-Donnay

Honorary Academic Faculty Member
Monica Anthony

Honorary Arts Faculty Member
Elizabeth Beatty

**Strategic Planning Stakeholder and Board of Directors Guiding Goal 2016-2019**

“To become a leading education model through empowering students with creativity and critical thinking for a rapidly changing world.”
# Faculty

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-time Academic Teachers</td>
<td>40</td>
</tr>
<tr>
<td>Full-time Arts Teachers</td>
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<tr>
<td>Part-time Arts Teachers</td>
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</table>

<table>
<thead>
<tr>
<th>Degree Level</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>Academic Masters</td>
<td>48%</td>
</tr>
<tr>
<td>Academic PhD</td>
<td>5%</td>
</tr>
<tr>
<td>Arts Masters</td>
<td>56%</td>
</tr>
<tr>
<td>Arts DMA</td>
<td>15%</td>
</tr>
</tbody>
</table>

**Faculty Retention**

- Academic: 77%
- Arts: 88%
$5.8 million scholarship dollars offered to Class of 2017

Average scholarship per student is $67,507

72% of applicants received some kind of scholarship/financial aid

Colleges & Universities Class of 2017 are attending

American University
Arizona State University
ASU - Barrett Honors College
Barnard College
Baylor University
Berklee School of Music
Boston College
Boston University
Brandeis University
Butler University
Chapman University
Claremont McKenna College
Columbia College, Chicago
Emerson College, Boston
Indiana University Jacob School of Music
Knox College
Lafayette College
Lawrence University
New York University
Northern Arizona University
Oberlin College
Oklahoma City University
Portland State University
Rhode Island School of Design
Seattle University
Swarthmore College
Texas Southern University
The George Washington University
University of Arizona
University of Arizona Honors College
University of Kansas Honors Program
University of Mississippi
University of Puget Sound
University of Southern California
Whittier College
National Merit Semifinalists: 2
National Merit Commended Scholars: 5
National Merit Scholar Finalist: 1
National Hispanic Scholars: 5
Academics

2017 US News & World Report Gold Medalist: 12th Place in Arizona High Schools Ranking

**ACT Results**

<table>
<thead>
<tr>
<th></th>
<th>Average Scores</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Reading</strong></td>
<td></td>
</tr>
<tr>
<td>Arizona School for the Arts</td>
<td>27</td>
</tr>
<tr>
<td>State of Arizona</td>
<td>20</td>
</tr>
<tr>
<td>National</td>
<td>21</td>
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<tr>
<td><strong>Writing</strong></td>
<td></td>
</tr>
<tr>
<td>Arizona School for the Arts</td>
<td>22</td>
</tr>
<tr>
<td>State of Arizona</td>
<td>19</td>
</tr>
<tr>
<td>National</td>
<td>21</td>
</tr>
<tr>
<td><strong>Math</strong></td>
<td></td>
</tr>
<tr>
<td>Arizona School for the Arts</td>
<td>26</td>
</tr>
<tr>
<td>State of Arizona</td>
<td>20</td>
</tr>
<tr>
<td>National</td>
<td>20</td>
</tr>
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**SAT Results**

<table>
<thead>
<tr>
<th></th>
<th>Average Scores</th>
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<tr>
<td>Arizona School for the Arts</td>
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<tr>
<td>State of Arizona</td>
<td>563</td>
</tr>
<tr>
<td>National</td>
<td>533</td>
</tr>
<tr>
<td><strong>Math</strong></td>
<td></td>
</tr>
<tr>
<td>Arizona School for the Arts</td>
<td>597</td>
</tr>
<tr>
<td>State of Arizona</td>
<td>553</td>
</tr>
<tr>
<td>National</td>
<td>527</td>
</tr>
</tbody>
</table>

**AP Results**

- **117** Students
- **223** Exams Taken
- **76.1%** Passing Scores
AzMerit Scores

AzMerit English Language Arts
Ranked #2 for AzMerit ELA pass rates for schools in Phoenix

<table>
<thead>
<tr>
<th>Grade</th>
<th>Arizona School for the Arts</th>
<th>Arizona</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 5</td>
<td>80%</td>
<td>44%</td>
</tr>
<tr>
<td>Grade 6</td>
<td>88%</td>
<td>41%</td>
</tr>
<tr>
<td>Grade 7</td>
<td>88%</td>
<td>44%</td>
</tr>
<tr>
<td>Grade 8</td>
<td>84%</td>
<td>34%</td>
</tr>
<tr>
<td>Grade 9</td>
<td>94%</td>
<td>36%</td>
</tr>
<tr>
<td>Grade 10</td>
<td>81%</td>
<td>31%</td>
</tr>
<tr>
<td>Grade 11</td>
<td>77%</td>
<td>25%</td>
</tr>
</tbody>
</table>

AzMerit Math
Ranked #8 for AzMerit Math pass rates for schools in Phoenix

<table>
<thead>
<tr>
<th>Grade</th>
<th>Algebra I</th>
<th>Geometry</th>
<th>Algebra II</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 5</td>
<td>75%</td>
<td>47%</td>
<td>41%</td>
</tr>
<tr>
<td>Grade 6</td>
<td>66%</td>
<td>41%</td>
<td>34%</td>
</tr>
<tr>
<td>Grade 7</td>
<td>70%</td>
<td>34%</td>
<td>28%</td>
</tr>
<tr>
<td>Grade 8</td>
<td>81%</td>
<td>39%</td>
<td>28%</td>
</tr>
<tr>
<td>Algebra I</td>
<td>81%</td>
<td>39%</td>
<td>25%</td>
</tr>
<tr>
<td>Geometry</td>
<td>66%</td>
<td>34%</td>
<td>34%</td>
</tr>
<tr>
<td>Algebra II</td>
<td>67%</td>
<td>34%</td>
<td>34%</td>
</tr>
</tbody>
</table>
Students study arts on average 2.5 hours daily and choose from over 135 classes. Strategic partnerships and collaborations with professional arts and community organizations enrich student learning at ASA by providing experiences beyond the classroom such as special performances, master classes, workshops, and leadership opportunities.
Partnerships

New Partnerships - 2016/17
Grand Canyon Guitar Society
Phoenix Early Music Society
Scottsdale Center for the Arts

Renewed Partnerships
All Saints Church Young Artists
Choral Scholar Program
Arizona Opera
ASU Herberger School of Music
ASU Cultural Participate
ASU Gammage
AZ Music Fest
Ballet Arizona
Berlin Philharmonic

Herberger Theatre
Interlochen School
Jewish Historical Society
Mesa Arts Center
Musical Instrument Museum
(MIM)
MusicaNova Orchestra
The Nash
Phoenix Art Museum
Phoenix Center for the Arts
Phoenix Chamber Music Society
Phoenix Chorale
Phoenix Opera
Phoenix Symphony
Phoenix Theatre
Phoenix Union High School District
Phoenix Youth Symphony
Red Rocks Chamber Music Festival
Tresona Multimedia

ASA School Art Honors
• Arts School Network Exemplary School for 2017-2019
• AZ Commission on the Arts Learning Grant
• Support Music Merit Award
• National Youth Arts Foundation Merit Winner (Theatre)
• 12th Annual National Youth Arts Awards - 8 won, 17 nominations
• Young Arts Award Music Theatre
• High School Musical Award Nominations

Students Arts Honors Groups
• 123 Arts Student Honors earned through competitions
• All State Jazz Band, Band, Orchestra and Choir
• American Choral Directors Association National Honor Choir
• University of Arizona Honor Choir
• Arizona Percussive Arts Society Competition Winners
• Arizona Music Educators Association Solo and Ensemble Winners
• AZ Music Festival Winners
• Arizona Music Educators Association’s Central Region Band, Orchestra and Choir
Developing Leaders

ASA teaches self-advocacy and inclusive leadership. We encourage students connecting across grade levels and getting involved in clubs and activities that enhance community, nurture relationships, encourage civic engagement, and welcomes creative expression.

Senior Class Leaders of 2017 worked with artist Joan Baron to create a Senior Legacy gift to enhance ASA’s campus. This Mosaic art work is inspired by the fact that the Class of 2017 is the first 5th grade class and the folklore of ASA’s unintended pigeon mascot. Legend has it that a one-legged pigeon, affectionately named “Stumpy” would visit them often in the ASA courtyard and they found inspiration in his persistence despite this physical challenge. No matter what adversity they face in college and beyond, they will persist, take flight and soar above like Stumpy. The Senior Class worked with Yearbook Club and Middle School Assembly (MSA) to fund this gift.

Middle School Assembly (MSA) fundraised at lunch and through creative projects to help update our campus signage. Special thanks to Thinking Caps and Julie Wolf, an ASA alumna parent, in ensuring we meet city codes. Our students are big thinkers and thoughtful about benefiting the entire ASA community, not only their specific grade level.
Community Partnerships:
- Cinderella Affair
- City of Phoenix
- Free Arts of Arizona
- Harmony Project Phoenix
- Muscular Dystrophy Association
- Phoenix Children’s Museum
- Phoenix Rotary 100
- Red Cross
- Rosie’s House
- St. Mary’s Food Bank
- Santa Bob, Inc.
- SARRC
- Teen Lifeline
- Tumbleweed Center
- United Blood Services
- Walk Now for Autism Speaks
- YoungLives Project

Youth Councils/Advisory Boards with ASA Students:
- Arizona Science Center
- Phoenix Art Museum
- Phoenix Youth Arts & Culture Council
  (City of Phoenix Arts & Culture Office)
- St. Vincent de Paul
- UMOM

9th grade students in 2015 were inspired upon their Social Studies class reading The Long Walk to Water by Linda Sue Park and formed this group to fundraise $15,000 to build a well in Sudan to ensure more African girls have access to an education. As of Sept 2017, they are at $11,000.
<table>
<thead>
<tr>
<th>Demographics</th>
</tr>
</thead>
<tbody>
<tr>
<td>832 Students</td>
</tr>
<tr>
<td>Hispanic</td>
</tr>
<tr>
<td>Black</td>
</tr>
<tr>
<td>Asian</td>
</tr>
<tr>
<td>Native American</td>
</tr>
<tr>
<td>White</td>
</tr>
<tr>
<td>Two or more</td>
</tr>
<tr>
<td>Girls</td>
</tr>
<tr>
<td>Boys</td>
</tr>
<tr>
<td>Free and Reduced Lunch</td>
</tr>
</tbody>
</table>
High School Girls’ Cross Country Team
Won regional competition and an ASA student was named Runner of the Year and State Champion. The team was Runner Up at the Jones-Gordon Classic.

Middle School Robotics
Bee Inspired won FIRST Lego League’s regional and state robotics competition and qualified for the World Championship in Houston, where they were recognized for their Gracious Professionalism and Teamwork.

High School Robotics
Competed in two regional competitions and qualified for the state competition.

Mock Trial
Finished first and second in the AZ state competition and ninth in the national. ASA had 3 teams qualify for state competition, which was the most of any school. The team finished first and third in the regional competitions.

Model United Nations
Earned a Distinguished Delegate Award and a runner-up for Best Position Paper and had a Student Chair at Mesa Community College’s conference.
Audited Statement of Financial Position
Fiscal Year
July 1, 2016 - June 30, 2017

Income:
- State Funding  $6,328,462
- Grants  $97,439
- Extra-Curricular Contributions  $661,406
- Contributions & Private Grants  $964,854
- Other  $61,940
- **Total**  $8,114,101

Expenses:
- Academic Programs  $2,751,124
- Arts Programs  $1,507,117
- Operations  $1,061,143
- Facilities  $457,973
- Bond Interest and Fees  $1,406,008
- Depreciation and Amortization  $447,994
- Other  $372,862
- **Total**  $8,004,221

**GAAP Net Income / (Loss)**  $109,880
Audited Statement of Activities

ASSETS

Current Assets:
- Cash and Cash Equivalents $2,281,809
- Receivables $64,649
- Prepaid Interest $816,824
  Total Current Assets $3,163,282

Property and Equipment, net of accumulated depreciation $15,776,528
- Restricted Cash $302,175
  Total Assets $19,241,985

LIABILITIES AND NET ASSETS (DEFICIT)

Current Liabilities:
- Accounts Payable and Accrued Payroll $557,267
- Accrued Interest $507,861
- Unearned Revenues $204,199
- Current portion of Long-Term Debt $215,000
  Total Current Liabilities $1,484,327

Long-Term Debt, net of current portion $18,115,714
  Total Liabilities $19,600,041

Total Net Assets (Deficit):
- Unrestricted $(358,056)
  Total Net Assets (Deficit) $(358,056)

Total Liabilities and Net Assets $19,241,985
Thank You to Our Supporters

Foundations $50,000 - $10,000
Anonymous
The Jane A. Lehman and Alan G. Lehman Foundation
The Pike and Susan Sullivan Foundation
Dawna and Daniel Calderone
Melissa and Michael Campillo
José Cárdenas
Jill Yen and Steve Chen
Jill Chisholm and Manuel De La Rosa
Teresa and Mike Dempsey
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Estelle and Jerome Doris
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Vince Grell
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Heather and Randy Hume
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Janice and Jeff Procter-Murphy
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Mary and Craig Stoffel
Roy and Beverly Teramoto
Valley of the Sun United Way
Sustaining Circle $1,800 - $2,499
35 Anonymous
Laura and Jim Apperson
Denise and James Baker
Jennifer and Bruce Barkley
Linda Bee
Brooke and Heidi Blair
Tim and Deborah Blake
The Bones Family
Neal and Jennifer Bookspan
Jennifer and Jim Bracy
Castañeda Family
Nicole Green-Catten and Robert Catten
Lynn and Carl Colley
Kristen M. Cusick
The DeAngelis Family
Amaris Douglas
Drewett Works/Architecture
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Katie and Howard Eisenhauer
The Fencken Family Sue Fiorino
Kerri and Brian Flader
Mele and Ben Fonua
Tera Forsyth
Leah Fregulia and Allan Gutkin
Isabel and Armando Garcia
Lori Higuera and David Garcia
Barbara Garner
Jennifer and Mark Lyons
Valley of the Sun United Way: Linda and Chris Gorman
Amy and Robert Gould
Cecilia and Gerald Hofberger
Wendy Johnson and Rodney Roquemore
Stephen Kahn
Amanda and Zak Kinney
Margaret and Michael LaBianca
Ladner Family
Raquel and Cody Landefeld
Kathryn Leonard and Justin Lewenstein
Wendy and Scott Levin
Patricia and Thomas Mason
Dr. and Mrs. Terence Mealman
Chris and Boris Medanic
Anabelle and Mitch Mendoza
Dana and Omar Moreno
David and Traci Moser and Family
Donald Nickelson
Holly and Tom Norman
Relia and Mark Oliva
The Owens Family
Michelle Owens
Pansing Family
The Pennell Family
Nicholas W. Robbins
Caroline Rountree
Megan Kimball and Chris Sar
Kathleen Schnier-Schumann
Carey Lennon and Brian Sehner
Tamera and Howard Shanker
Mr. and Mrs. Slawson
Cara and Chad Stewart
Julie and Joshua Tobin
Tram Nguyen and Quang Truong
Josephine Giftug and Thomas Tun
Frances McMahon Ward and Nathan Ward
Jill Faver Watts
Suzanne Dohrer and Stan Watts
Wendy and Mark Weathers

Principal’s Circle $5,000 - $9,999
5 Anonymous
Kathleen and Ross Bremner
Jennifer Bonnett and Javier Cárdenas
Elizabeth and Daniel Cox-Gonzalez
Anita and Jerome Gutkin
Nicole Carroll and Brad Hartman
Brinton and Mark Johnson
Margery Brown and Thomas Johnston
Sheri and Scott Kiel
Karen Lugosi and Daniel Klein
Liz Delgado and Marcia Mintz
The Murphy Family
The Novak Family
The O’Neil Family
Di An and Karl Obergh
The Olson Family
Drs. Frank Raia and Marie Thearle
Susan and Richard Silverman
John Snider Family
Michelle Ray and John Tran
John Tuchi and Maria Verdin

Scholarship Circle $3,600 - $4,999
3 Anonymous
The Beckman Family
Molly Pont-Brown and Steven Brown
Layne Mortensen and Richard Griswold
Heather Gray and Kevin Negley
Dr. and Mrs. Mike Nussdorfer
Mark and Julie Snider
Greg and Leslie Wolf
Suzanne Dohrer and Stan Watts

Scholarship Circle $2,500 - $3,599
14 Anonymous
Anne-Michelle Ruha MD and Michael Alberti MD
Baber Family
Dr. and Mrs. David Baratz
The Breger Family
Dawn and Daniel Calderone
Melissa and Michael Campillo
José Cárdenas
Jill Yen and Steve Chen
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Suzanne Dohrer and Stan Watts
Wendy and Mark Weathers
Corporate Matching
We appreciate the parents, grandparents, and family and community members who give through corporate matching. Every contribution makes a big difference!

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   Jennifer Symonds
   Wende Katz

Chubb & Son
   Renee Hansen

Eaton
   Linda and Ralph Lindgren

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   Dae-Woo and Sung-Youn Kim
   John Michael Kronik

The Merck Foundation
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Network for Good
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The Vanguard Group Foundation
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   Lecia and Todd Michels

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   Micheline and Robert Faver

Wells Fargo
   David Beasley
   Polly and Randall Mann
Creative Problem Solvers.
Self Advocates.
Empathetic Leaders.
Confident Communicators.

Setting the stage for lifelong success.